



Mandiri Sekuritas Analyst

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Sector : Healthcare

BUY

Current Price	Rp3,310
Target Price	Rp4,000 (+20.8%) Prev. TP:Rp5,000
52-wk range	Rp3,800 - Rp1,850

Stock Data

Bloomberg Code	HEAL JI
Mkt.Cap (Rp bn/US\$ mn)	9,841 / 699
Issued Shares (mn)	2,973
Avg. Daily T/O (Rp bn/US\$ mn)	1.8/0.1

Major shareholder

Yulisar Khiat	13.6%
Non Widjaja Kusuma	8.4%
Binsar Parasian Simorangkir	6.7%

EPS consensus

	Mansek	Cons	Diff
2020F	114.1	85.5	33.5
2021F	134.4	118.3	13.6
2022F	175.5	150.2	16.9

Share price performance

	3m	6m	12m
Absolute (%)	4.4	14.1	(12.4)
Relative to JCI (%)	(1.7)	(4.6)	(2.0)



Strongest Recovery among Peers; Maintain Buy

HEAL's 3Q20 result, in general, was the best among other hospitals under our coverage. Not only was its volume more resilient, but its case intensity (average revenue/patient) also saw the highest growth compared to others. Continuous operational efficiencies have boosted profitability since IPO, and there is still ample room for improvement in the next 2-3 years.

3Q20 result review. Revenue reached Rp1.2tn (+28% YoY) in 3Q20 as COVID-19 improved intensity despite lower patient traffic. COVID-19-related revenue contributed 25% of the total 3Q20 revenue. High COVID-19 intensity and several operational efficiencies—such as in procurement and labor—boosted EBITDA margin to 32% in 3Q20, the highest level since IPO. EBITDA grew by 70% YoY in 3Q20 to Rp363bn. HEAL booked Rp157bn earnings in 3Q20, up by 84% YoY, leading to a 9M20 earnings of Rp262bn (+25% YoY) and surpassing our and consensus FY20E earnings estimates.

Three key points from the 3Q20 earnings call. **1)** Recovery trajectory in 3Q20 is expected to persist in 4Q20, as Jakarta's recent second lockdown (14-Sep to 12-Oct) had minimal impact on patient traffic. **2)** HEAL guided positive revenue growth and double-digit growth in EBITDA/earnings in FY20E. In the next 2-3 years, HEAL eyes 30% EBITDA margin from procurement initiatives using its large-

scale hospital network as leverage and labor cost reduction from automation. **3)** HEAL has obtained shareholders' approval on its plan for a non-preemptive rights issue (max. 7% of its share capital). The rights issue will be exercised when an opportunity arises to acquire an attractive hospital network.

Post-result adjustment. After the 3Q20 result, we revised up our forecasts for FY20E revenue/EBITDA/NPAT by 6%/17%/34%. We expect +9% YoY revenue, +15% YoY EBITDA, and 100 bps YoY EBITDA margin expansion in FY20E. We forecast +12%/+22%/+24% revenue/EBITDA/NPAT CAGR 2020-22E.

Reiterate Buy, new TP of Rp4,000. We derive our 1-year price target of Rp4,000 (+21% implied upside) using a 2022E EV/EBITDA target of 13x, which is at -1 SD below average since IPO. This report marks the transfer of coverage from *Lakshmi Rowter* to *Ingrid Gondoprastowo*

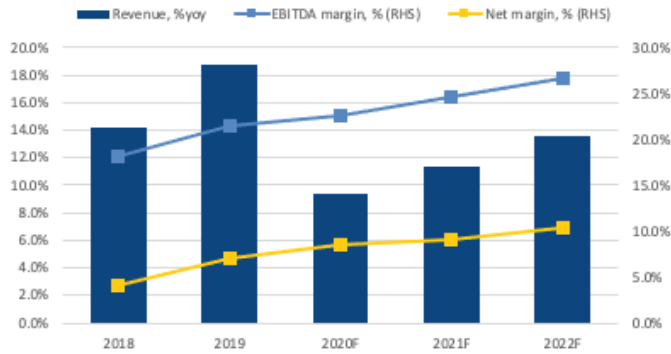
FINANCIAL SUMMARY

YE Dec (Rp Bn)	2018A	2019A	2020F	2021F	2022F
EBITDA	553	779	897	1,090	1,339
Net Profit	124	255	339	400	522
Fully-diluted EPS	42	86	114	134	176
Fully-diluted EPS growth (%)	27.5	105.3	32.9	17.8	30.6
P/E Ratio (x)	79.1	38.5	29.0	24.6	18.9
EV/EBITDA (x)	19.7	14.3	12.6	10.4	8.4
P/B Ratio (x)	5.3	4.6	4.0	3.5	3.0
Dividend Yield (%)	0.0	0.3	0.4	0.5	0.6
ROAE (%)	10.7	12.7	14.8	15.2	17.2

Source: Company (2018-2019), Mandiri Sekuritas (2020-2022)

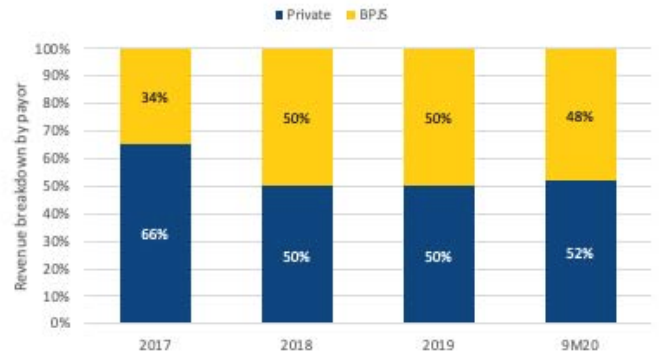
HEAL - At a Glance

FIGURE 1. REVENUE AND MARGIN TREND



Source: Mandiri Sekuritas, Company

FIGURE 2. REVENUE BREAKDOWN BY PAYOR



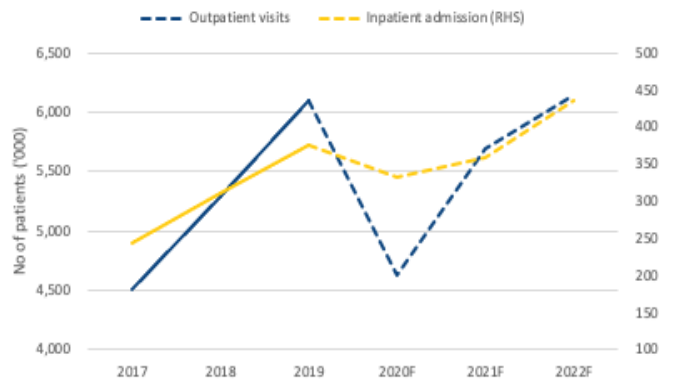
Source: Mandiri Sekuritas, Company

FIGURE 3. NO. OF OPERATIONAL BEDS



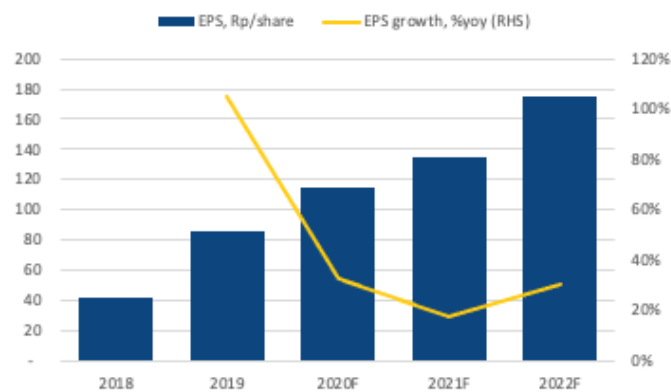
Source: Mandiri Sekuritas, Company

FIGURE 4. NO. OF PATIENTS



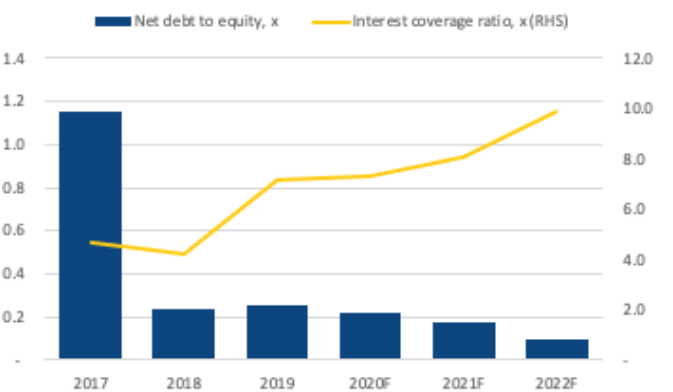
Source: Mandiri Sekuritas, Company

FIGURE 5. EPS GROWTH TREND



Source: Mandiri Sekuritas, Company

FIGURE 6. LEVERAGE TREND



Source: Mandiri Sekuritas, Company

3Q20 Result and Key Takeaways from Call

HEAL's 3Q20 result, in general, was the best among other hospitals under our coverage (MIKA and SILO). Indeed, as observed in other hospitals during this COVID-19 pandemic, revenue was mainly saved by the high intensity of cases amid low patient traffic. However, HEAL's patient volume proved to be more resilient than peers, and its case intensity (average revenue/patient) jumped the highest compared to others. The latter was partly due to the larger gap between its normal intensity and the COVID-19 payment by the government and the testing price. The COVID-19 high intensity, coupled with several cost initiatives, trickled down to the bottom line, bringing HEAL's 9M20 earnings to exceed our and consensus FY20E (103-105% FY20E) (see fig. 7).

- Revenue reached Rp1.2tn (+28% YoY) in 3Q20 as COVID-19 improved intensity despite lower patient traffic. The inpatient segment grew faster than outpatient during 3Q20, at +33% YoY and +19% YoY, respectively. The 9M20 revenue reached Rp2.9tn (+7% YoY), slightly above our and consensus FY20E (77-78% FY20E). BPJS Kesehatan/private-revenue-mix in 3Q20 were at 48%/52%, slightly higher than the 50:50 norm, as COVID-19 patients were regarded as private patients. COVID-19 related revenue contributed 25% of the total 3Q20 revenue.
- Operational wise, in 3Q20, outpatient traffic declined by 29% YoY (aligned with peers), whereas inpatient days dropped by 4% YoY (vs. MIKA/SILO by -5% YoY/-23% YoY). On the other hand, both average revenue/outpatient and average revenue/inpatient day in 3Q20 leaped by 69% YoY (vs. MIKA/SILO at +37% YoY/+54% YoY) and 39% YoY (vs. MIKA/SILO +25% YoY/+20% YoY), respectively. This result was partly due to the government's high COVID-19 payment (on average Rp7mn/day vs. HEAL's inpatient intensity Rp2.3mn/day) and the testing price (on average Rp900k vs. HEAL's outpatient intensity Rp220k) (see fig. 8-13).
- High COVID-19 intensity and several operational efficiencies—such as in procurement and labor—boosted EBITDA margin to 32% in 3Q20 and 24% in 9M20, the highest level since IPO. EBITDA grew by 70% YoY in 3Q20 to Rp363bn. Cumulatively, the 9M20 EBITDA stood at Rp694bn (+17% YoY), accounting for 90% of our and consensus FY20E.
- We did not note any significant items below the operational line. HEAL booked Rp157bn earnings in 3Q20, up by 84% YoY, leading to a 9M20 earnings of Rp262bn (+25% YoY), surpassing our and consensus FY20E earnings.
- HEAL's gearing/net gearing stood at 0.5x/0.2x as of Sep-20 vs. 0.4x/0.2x as of Jun-20 after the issuance of Rp445bn in shelf registration bonds in Sep-20. After the bond issuance, the company aims to lower its cost of debt to 8.5% vs. before bond issuance at 9.0-9.3%. Cash stood slightly above Rp1tn as of Sep-20, c. Rp400bn above their usual comfortable level in case any M&A opportunity emerges.
- HEAL recorded lower working capital days as of Sep-20, mainly from shorter receivable days (79 days in Sep-20 vs. 81 days in Jun-20) and longer payable days (39 days in Sep-20 vs. 35 days in Jun-20). HEAL received payment from BPJS Kesehatan sooner, and it strived to improve its collection of receivables from the private side and manage its payables payment.
- As of Sep-20, HEAL owns 38 hospitals, will open the 39th in Tangerang in the next few weeks, and conclude 1 hospital acquisition, hence on track to achieve 40 hospitals by the end of 2020, as targeted during IPO.

From the 3Q20 earnings call with CFO, we see three points to highlight:

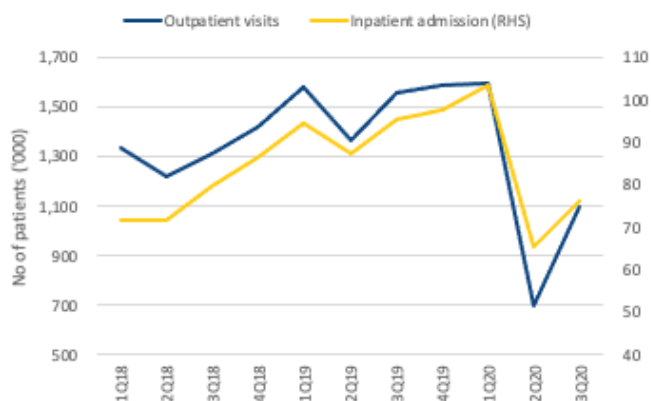
- **Recovery trajectory** in 3Q20 is expected to persist in 4Q20, as Jakarta's recent second lockdown (14-Sep to 12-Oct) had minimal impact on patient traffic. Strict health protocol and continuous branding on safe hospital environment also help in recovering non-COVID-19 patients.
- **Guidance.** HEAL guided to end 2020 with positive revenue growth and double-digit growth in EBITDA/earnings. The company also targets 25% EBITDA margin in FY20E. In 2021, HEAL expects positive revenue growth and margin expansion YoY from inorganic growth, pent-up demand from pending elective cases, and further efficiencies. According to the company, COVID-19 volume and intensity are expected to last at least until enough of the population is inoculated, by Sep-21 at the earliest; meanwhile, the pandemic's aftermath economic impact will increase BPJS Kesehatan patients vs. private patients. In the next 2-3 years, HEAL eyes 30% EBITDA margin, primarily from procurement initiatives using its large-scale hospital network as leverage and labor cost reduction from automation.
- **Non-preemptive rights issue.** HEAL has obtained shareholders' approval yesterday from EGMS on its recent plan for a non-preemptive rights issue (max. 7% of its share capital). The rights issue approval is valid for two years and will be exercised when an opportunity to acquire an attractive hospital network arises.

FIGURE 7. HEAL 3Q20 RESULT SUMMARY

HEAL, Rp bn	9M19	9M20	%yoy	1Q19	2Q19	3Q19	4Q19	1Q20	2Q20	3Q20	%qoq	%yoy	%MANSEK	%Cons.
Revenues	2,688	2,883	7.3	902	887	900	943	984	748	1,151	53.8	27.9	77.3	78.4
Gross profit	1,242	1,308	5.3	425	419	399	384	440	301	566	87.9	42.0	82.4	82.3
Operating profit	434	497	14.5	134	141	159	118	160	46	292	536.7	83.7	99.0	95.1
EBITDA	593	694	17.0	185	195	214	186	220	110	363	229.1	70.2	90.5	90.5
Net interest	(56)	(68)	20.6	(18)	(25)	(13)	(22)	(22)	(21)	(24)	13.7	92.6	91.8	
Pre-tax income	398	482	21.0	121	122	156	107	147	46	290	533.6	85.3	102.8	102.3
Net profit	210	262	24.6	56	68	85	45	72	32	157	385.9	84.3	103.5	105.4
Growth trend, %yoy														
Revenues	17.5	7.3		20.8	15.2	16.4	22.5	9.1	-15.6	27.9				
EBITDA	37.6	17.0		32.2	33.7	46.7	52.0	18.9	-43.2	70.2				
Net profit	90.6	24.6		52.2	107.0	112.5	220.4	27.3	-52.5	84.3				
(in %)														
Gross margin	46.2	45.4		47.1	47.2	44.3	40.7	44.7	40.3	49.2				
Opex to revenue	30.0	28.1		32.2	31.3	26.7	28.3	28.5	34.1	23.9				
Operating margin	16.2	17.3		14.9	16.0	17.7	12.5	16.3	6.1	25.3				
EBITDA margin	22.1	24.1		20.5	21.9	23.7	19.7	22.4	14.8	31.6				
Net margin	7.8	9.1		6.3	7.7	9.5	4.8	7.3	4.3	13.7				

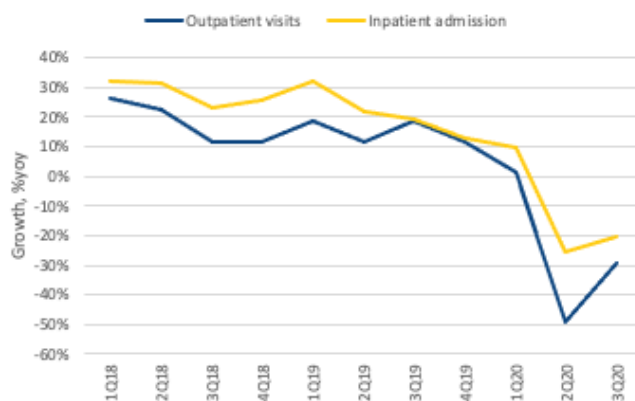
Source: Mandiri Sekuritas, Company, Bloomberg

FIGURE 8. HEAL QUARTERLY PATIENT TRAFFIC



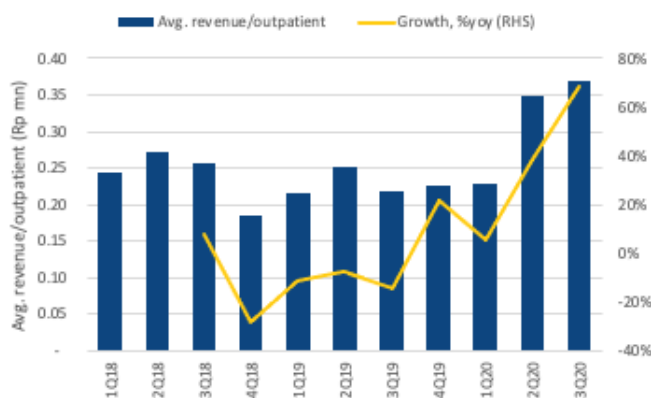
Source: Company

FIGURE 9. HEAL QUARTERLY PATIENT TRAFFIC GROWTH



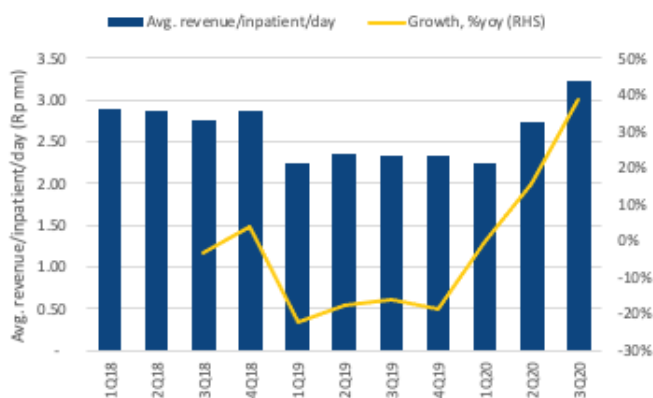
Source: Company

FIGURE 10. HEAL QUARTERLY OUTPATIENT INTENSITY



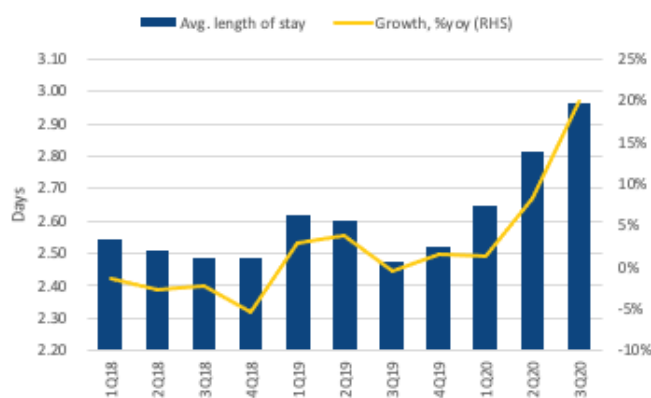
Source: Company

FIGURE 11. HEAL QUARTERLY INPATIENT INTENSITY



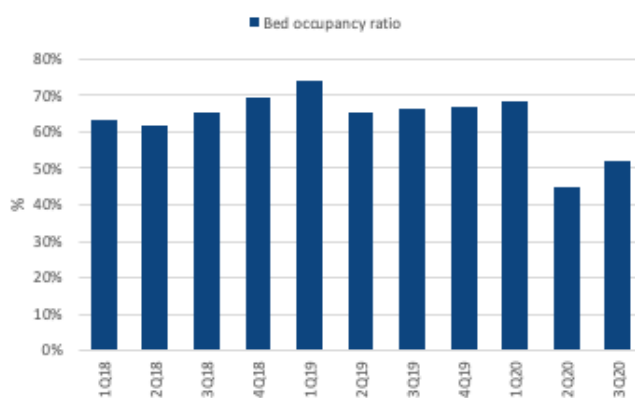
Source: Company

FIGURE 12. HEAL AVERAGE LENGTH OF STAY



Source: Company

FIGURE 13. HEAL BED OCCUPANCY RATIO



Source: Company

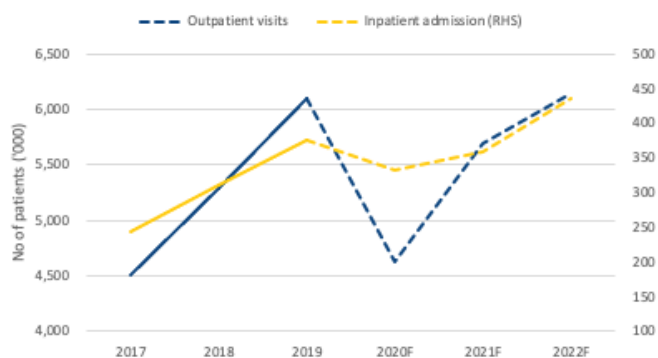
Forecast and Valuation Adjustment

Post 3Q20 result, we revised up our forecasts for FY20E revenue/EBITDA/NPAT by 6%/17%/34% (see fig. 20). We expect +9% YoY revenue, +15% YoY EBITDA, and 100 bps YoY EBITDA margin expansion in FY20E, building upon: 1) a similar level of COVID-19 diagnostic testing, albeit at a new and lower ceiling price in 4Q20; 2) non-COVID-19 patient traffic recovery in 4Q20 due to pent-up demand from pending elective surgery and treatment, and; 3) reduction in COVID-19 patient admission in 4Q20, as seen in the current national COVID-19 trend. Our new FY20E revenue is 8% higher than consensus, and earnings are 37% higher than consensus, as we believe consensus may need to upgrade its numbers following better-than-expected results.

We forecast +12%/+22%/+24% revenue/EBITDA/NPAT CAGR 2020-22E due to volume recovery after the pandemic, stronger BPJS Kesehatan volume (50% of revenue) amidst a challenging post-pandemic economy, more margin expansion from procurement and labor efficiencies, lower cost of debt post bond issuance, and better working capital management.

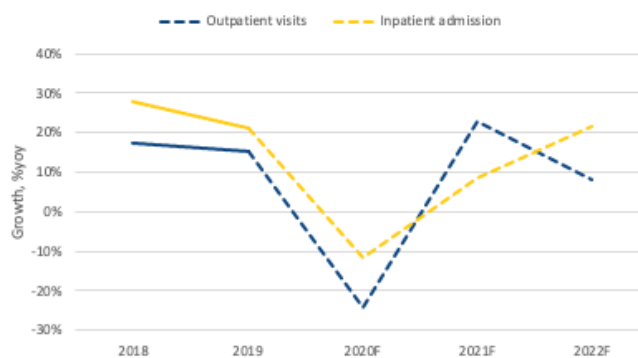
Reiterate Buy call at new TP of Rp4,000 (+21% implied upside). We derive our 1-year price target of Rp4,000 using a 2022E EV/EBITDA target of 13x, which is -1 SD below average since IPO (see fig. 19). We expect no rerating in the short-term due to HEAL's low liquidity and uncertainty during the COVID-19 pandemic. Nevertheless, we believe HEAL will see the strongest growth in the short-term, given its BPJS Kesehatan patient base in its revenue is the largest and considering the challenging economic situation after the pandemic, which may cause a temporary downgrade among patients. Currently, HEAL trades at 13x/10x EV/EBITDA for 2021E/22E, lower than ASEAN peers at 16-18x.

FIGURE 14. HEAL PATIENT TRAFFIC



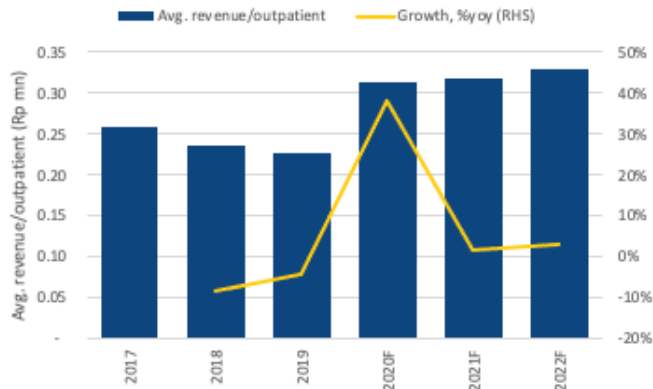
Source: Mandiri Sekuritas, Company

FIGURE 15. HEAL PATIENT TRAFFIC GROWTH



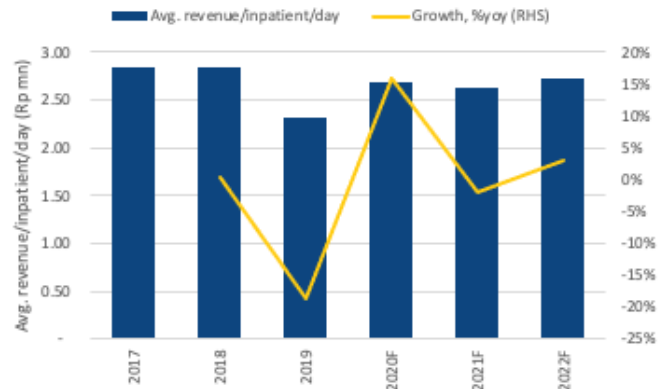
Source: Mandiri Sekuritas, Company

FIGURE 16. HEAL OUTPATIENT INTENSITY



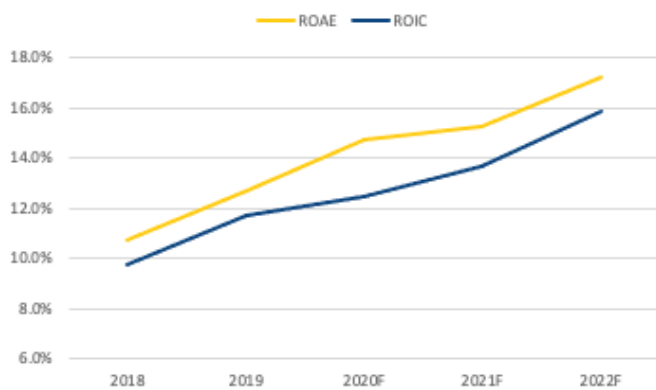
Source: Mandiri Sekuritas, Company

FIGURE 17. HEAL INPATIENT INTENSITY



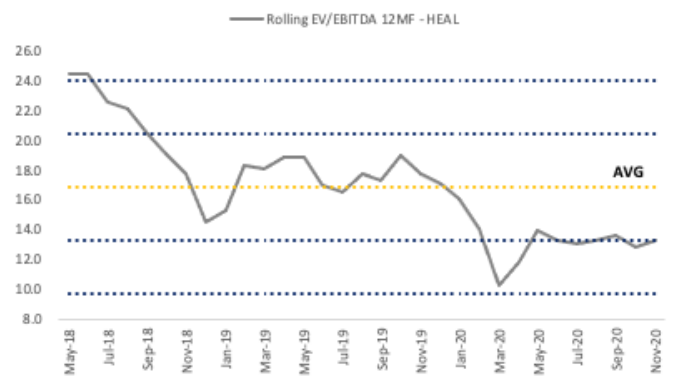
Source: Mandiri Sekuritas, Company

FIGURE 18. HEAL RETURN ON EQUITY AND INVESTED CAPITAL



Source: Mandiri Sekuritas, Company

FIGURE 19. HEAL CURRENTLY TRADES AT 13.3X EV/EBITDA 12MF (-1 SD)



Source: Mandiri Sekuritas, Company

FIGURE 20. KEY FORECAST CHANGES

HEAL Rp bn	2019A	New forecast			Old forecast			Change			Consensus			MANSEK/Consensus		
		2020F	2021F	2022F	2020F	2021F	2022F	2020F	2021F	2022F	2020F	2021F	2022F	2020F	2021F	2022F
Revenues	3,631	3,973	4,423	5,021	3,730	4,472	5,397	6%	-1%	-7%	3,676	4,340	4,895	108%	102%	103%
Gross profit	1,626	1,788	2,013	2,322	1,587	1,911	2,375	13%	5%	-2%	1,588	1,917	2,186	113%	105%	106%
Operating profit	552	636	774	967	503	596	833	26%	30%	16%	523	742	875	122%	104%	110%
EBITDA	779	897	1,090	1,339	766	909	1,200	17%	20%	12%	766	994	1,154	117%	110%	116%
NPAT	255	339	400	522	253	289	412	34%	38%	27%	248	344	423	137%	116%	123%
%yoy																
Revenues		9%	11%	14%	3%	20%	21%				1%	18%	13%			
Gross profit		10%	13%	15%	-2%	20%	24%				-2%	21%	14%			
Operating profit		15%	22%	25%	-9%	19%	40%				-5%	42%	18%			
EBITDA		15%	22%	23%	-2%	19%	32%				-2%	30%	16%			
NPAT		33%	18%	31%	-1%	14%	42%				-3%	39%	23%			
Gross margin	44.8%	45.0%	45.5%	46.3%	42.6%	42.7%	44.0%	2.4%	2.8%	2.2%	43.2%	44.2%	44.7%	1.8%	1.3%	1.6%
Operating margin	15.2%	16.0%	17.5%	19.3%	13.5%	13.3%	15.4%	2.5%	4.2%	3.8%	14.2%	17.1%	17.9%	1.8%	0.4%	1.4%
EBITDA margin	21.5%	22.6%	24.6%	26.7%	20.5%	20.3%	22.2%	2.0%	4.3%	4.4%	20.8%	22.9%	23.6%	1.7%	1.7%	3.1%
NPAT margin	7.0%	8.5%	9.0%	10.4%	6.8%	6.5%	7.6%	1.8%	2.6%	2.8%	6.8%	7.9%	8.6%	1.8%	1.1%	1.7%

Source: Mandiri Sekuritas, Company, Bloomberg

Medikaloka Hermina

Profit & Loss					
YE Dec (Rp Bn)	2018A	2019A	2020F	2021F	2022F
Revenue	3,058	3,631	3,973	4,423	5,021
Gross Profit	1,282	1,626	1,788	2,013	2,322
Oper. Profit	350	552	636	774	967
EBITDA	553	779	897	1,090	1,339
Net Interest	(110)	(78)	(81)	(84)	(76)
Interest Expense	(131)	(109)	(123)	(135)	(135)
Interest Income	20	31	41	51	59
Forex Losses/Gains	0	0	0	0	0
Net Other	36	31	74	50	50
Pre-Tax Profit	276	505	628	740	940
Income Tax	(85)	(162)	(176)	(207)	(244)
Others	0	0	0	0	0
Minority Interests	(67)	(89)	(113)	(133)	(174)
Net Profit	124	255	339	400	522

Cash Flow					
YE Dec (Rp Bn)	2018A	2019A	2020F	2021F	2022F
Operating Profit	350	552	636	774	967
Net Interest	(110)	(78)	(81)	(84)	(76)
Depr & Amort	203	227	261	316	372
Other expenses/income	36	31	74	74	50
Other Gain / Loss	0	0	0	0	0
Tax	(85)	(162)	(176)	(207)	(244)
Chg in Working Capital	(386)	(165)	17	(68)	(102)
Other Oper. Cash Flow	233	167	(116)	(124)	(163)
Oper. Cash Flow	242	573	613	657	803
Capital Expenditure	(592)	(448)	(754)	(726)	(714)
FCF (OPCF after Capex)	(350)	125	(141)	(69)	89
Other Investing CF	(289)	(158)	84	28	31
CF From Investing	(881)	(606)	(670)	(698)	(682)
Net Chg in Debts	(423)	429	296	0	0
Equity Funds Raised	1,300	0	110	133	174
Dividend	(31)	(62)	(36)	(47)	(56)
Other Financing CF	(225)	(44)	0	0	0
CF From Financing	621	323	371	86	118
Non-Recur. Inc (Exp)	0	0	0	0	0
Extraord. Inc(Exp)	0	0	0	0	0
Net Change in Cash	(19)	289	314	45	239
Cash at beginning	322	304	593	908	952
Cash at End	304	593	908	952	1,191

Valuation					
YE Dec	2018A	2019A	2020F	2021F	2022F
PER (x)	79.1	38.5	29.0	24.6	18.9
EV/EBITDA (x)	19.7	14.3	12.6	10.4	8.4
P/BV (x)	5.3	4.6	4.0	3.5	3.0
P/CF (x)	40.7	17.2	16.0	15.0	12.3
Dividend Yield (%)	0.0	0.3	0.4	0.5	0.6

Balance Sheet					
YE Dec (Rp Bn)	2018A	2019A	2020F	2021F	2022F
Cash & ST Investment	304	593	908	952	1,191
Acct. Receivable	777	926	872	971	1,102
Inventory	55	51	67	64	72
Others	92	94	140	142	143
Current Assets	1,229	1,664	1,986	2,129	2,508
Investments	0	0	0	0	0
Fixed Assets	2,656	3,096	3,525	3,912	4,222
Others	286	288	355	378	410
Total Assets	4,171	5,048	5,866	6,419	7,140
Curr. Liabilities	1,040	1,044	843	882	932
Acct. Payable	203	208	237	261	292
ST Borrowings	265	230	26	26	26
Others	572	607	580	594	613
Long-Term Liabilities					
Long-Term Payable	601	1,065	1,565	1,565	1,565
Others	160	174	281	309	340
Total Liabilities	1,801	2,283	2,688	2,755	2,836
Shareholder's Equity	2,370	2,764	3,178	3,663	4,303

Key Ratios					
YE Dec	2018A	2019A	2020F	2021F	2022F
Growth (% YoY)					
Sales	14.2	18.7	9.4	11.3	13.5
EBIT	(7.3)	57.8	15.1	21.8	24.9
EBITDA	2.1	40.8	15.1	21.5	22.8
Net Profit	27.5	105.3	32.9	17.8	30.6
Profitability (%)					
Gross Profit Margin	41.9	44.8	45.0	45.5	46.3
Oper. Margin	11.4	15.2	16.0	17.5	19.3
EBITDA Margin	18.1	21.5	22.6	24.6	26.7
Net Margin	4.1	7.0	8.5	9.0	10.4
ROAA	3.3	5.5	6.2	6.5	7.7
ROAE	10.7	12.7	14.8	15.2	17.2
Leverage					
Net Debt / Equity (%)	23.7	25.4	21.5	17.4	9.3
EBITDA/Gross Int. (x)	4.2	7.2	7.3	8.1	9.9
Per Share Data (Rp)					
EPS	42	86	114	134	176
CFPS	81	193	206	221	270
BVPS	628	722	823	942	1,099
DPS	0.0	11.0	12.0	15.9	18.8

Source: Company, Mandiri Sekuritas estimates

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INVESTMENT RATINGS: Indicators of expected total return (price appreciation plus dividend yield) within the 12-month period from the date of the last published report, are: Buy (15% or higher), Neutral (-15% to 15%) and Sell (-15% or lower).

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